EXHIBIT 4

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UNITED STATES DI	STRICT COURT	
FOR THE WESTERN DISTR	ICT OF WASHINGTON	
AT SEA	TTLE	
	MANAGARA MA	
In Re:)	
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) No. 2:21-cv-00563-JCC	
VALVE ANTITRUST LITIGATION)	
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2	EXAMINATION F	BY:	PAGE:LINE
3	Mr. Siek	pert	8: 2
4	(Afterno	oon Session) Mr. Siebert	120: 9
5			·
6			
7	EXHIBITS FOR	IDENTIFICATION	MARKED
8	Exhibit 132	Email Exchange from Pat Goodwin	,40:10
9		dated 12/10/03,	
10		VALVE_ANT_0050975-976	
11	Exhibit 133	Email Exchange from Jason	69: 1
12		Holtman, dated 5/8/07,	
13		VALVE_ANT_2788947-953	
14	Exhibit 134	Email Exchange from Gabe Newell	,93: 5
15		dated 12/1/18,	
16		VALVE_ANT_0415674-684	
17	Exhibit 135	Email Exchange from Scott Lynch	,124:14
18		dated 12/4/18,	
19		VALVE_ANT_0059653-655	
20	Exhibit 136	Email Exchange from Scott Lynch	,137: 5
21		dated 5/2/18,	
22		VALVE_ANT_0059525-526	
23	Exhibit 137	Email Exchange from DJ Powers,	152: 4
24		dated 2/5/19,	
25		VALVE_ANT_0489888-890	

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1	A. I believe it was
2	Q. Do you recall what the revenue share for that
3	game was?
4	A. I think I think it might have been ,
5	possibly to the developer, to Valve.
6	Q. Why did Valve begin distributing third-party
7	games through Steam?
8	A. Because the work that we had done with Steam
9	we thought could be valuable to third parties, other
10	than ourself. And that customers would enjoy it as
11	another alternative to buy games, and that we thought
12	there were a bunch of advantages for developers and
13	customers with online distribution versus traditional
14	packaged goods distribution.
15	Q. You mentioned the difference between online
16	distribution and traditional packaged goods
17	distribution.
18	What are those differences?
19	A. Well, there's there's lots of them.
20	There for one, you know, packaged goods distribution
21	is limited in terms of shelf space because, you know,
22	they're physical items that take up space.
23	You have to put the game on a piece of
24	plastic, CD-ROM, DVD, and then you've got to put it in a
25	box and make it in a factory. And then you have to ship

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1	those boxes to all over the world. Eventually they have
2	to get onto store shelves. Then you have to kind of
3	make sure those store shelves are kind of organized and
4	they're doing a good job in terms of presentation. You
5	have to worry about the inventory kind of being there in
6	all the different stores when people go there and being
7	out of inventory.
8	Returns are much more costly because packaged
9	goods are costly. You have to go through this
10	complicated sales process with the retailer and, you
11	know, figure out how many you'll sell in, what happens
12	if they don't sell through. You know, then you know,
13	typically in the stores you have to do some retail
14	marketing, point of presence kind of stuff.
15	You know, when a game ships out at retail in a
16	piece of plastic, if there's, you know, a problem with
17	how the game was duplicated on the CD, that can be super
18	costly trying to solve that problem. Doing updates,
19	it's typically quite a period of time.
20	And then in terms of, you know, lining all
21	those things up at retail for the developer, you know,
22	you've really kind of got to hit a ship date. So it's
23	pretty stressful on the teams trying to get to a ship
24	date once you align all those things.
25	Those would be, you know, some of the kind of

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1	know
2	Q. Is one of those developers
3	A. was probably one of those developers that
4	would be on my mind.
5	Q.
6	A. Yes.
7	Q.
8	A. Yes, I would guess.
9	Q. Those are all large developers; right?
10	A. They are, but it was many, many more than
11	that. I mean, it was independent developers that, you
12	know, had never shipped their game on Steam too.
13	Q. The new revenue share that Steam introduced is
14	70/30 unless you sell more than \$10 million of games;
15	right?
16	A. That is correct. Not no, it's not
17	\$10 million of games. It's for games for a game that
18	does in excess of 10 million, then the revenue share
19	changes.
20	Q. Your point is that the tiering is based on
21	game revenue, not publisher revenue; right?
22	A. It's yeah, individual game revenue is what
23	the tier is based on.
24	Q. Did you consider doing it by publisher
25	<pre>instead?</pre>

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1	A. No. No.
2	Q. Why?
3	A. Because we were we wanted to there was,
4	you know, design around rewarding individual games and,
5	you know, those games can come from small developers or
6	large publishers. And, you know, we wanted to be, you
7	know, a level playing field in that way.
8	Q. Level in the sense that any developer could
9	get the lower revenue share; right?
10	A. Anybody with a hit game can qualify for those
11	revenue share tiers.
12	Q. But the benefit is to a hit game; right?
13	A. Yeah. I it's going to be a more successful
14	game, yeah. If, you know, you sell in excess of
15	10 million, you would get access to it. And lots of
16	games do.
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1	Q. You don't recall if he called you before this?
2	A. I don't recall if he called me before, but it
3	doesn't look like it.
4	Q. You don't recall if you and Ms. Gerber had a
5	conversation about this?
6	A. About what?
7	Q. About Ubisoft and Division 2.
8	A. We've had conversations about Ubisoft. It's
9	possible we talked about Division 2.
10	Q. says thanks for the candid
11	conversation with you and Connor on Monday; right?
12	A. He says, "Thank you, Kassidy, for the candid
13	conversation on Monday with you and Connor."
14	Q. So that reflects that Ms. Gerber and
15	had a meeting?
16	A. I think so.
17	Q. And he explains his understanding of the
18	revenue share change as getting the best value well,
19	he explains his understanding of Valve's intent; right?
20	A. says, "We appreciate that your intent
21	with the proposed changes to the revenue sharing program
22	is to best value the games that have strong network
23	effects."
24	That's what says.
25	Q. And as you testified earlier, you wanted to

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reward games that had the most people playing them, that
had the largest number of people well, had the most
people playing them; right?
A. We wanted to reward games that hit certain
revenue tiers, you know, took big risks, all those kinds
of things. And, you know, there's a long list of, you
know, reasons why we did the revenue share tiers.
Q. And actually agrees with that. He
says, "the more people playing the game makes the game
more valuable to Steam as it cements the player's
commitment to the overall network (Steam)."
Do you see that?
A. I see where says that.
Q. Earlier you used the word "ecosystem" when
describing Steam.
Do you recall that?
A. I do.
Q. By "ecosystem," do you mean the wider suite of
services that Valve provides to consumers, including the
Steam store, the Steam Library, the launcher, messaging,
et cetera?
A. I mean, all of the people that, you know, use
Steam, developers, gamers, users, us, we're all part of
the, you know, same group. All are affected by all
decisions.